Date: 26-Oct-1024-Oct-	
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4	Final Milestone Report
5	JAS WG - Joint SO/AC New gTLD Applicant Support Working Group
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10	PUBLICATION DATE: October, 2010
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12	
13	STATUS OF THIS DOCUMENT
14	This is the Final Milestone Report from the Joint SO/AC New gTLD Applicant
15	Support Working Group, submitted for consideration by the ICANN Board of
16	Directors and the wider community. The Working Group has met its initial goals and
17	milestones and is making a final report on those in this report. As part of this report a
18	series of additional work items are discussed with the view that the chartering
19	organizations update the charter of the working group so that it can continue the
20	work.
21	
22	This is a Final Draft Candidate.
23	
24	

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50	can	fund a registry? <u>22</u> 2
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52	thes	e price reductions are granted to applicants with financial need, what happens
53	to th	e goal of a self funded program? <u>22</u> 2

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54	4	.4 Question: The solution is supposed to be sustainable, in what respect is	this
55	s	olution sustainable?	. <u>23</u> 2
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61 1 Background

- 62 During the International ICANN Meeting in Nairobi, ICANN's Board recognized the
- 63 importance of an inclusive New gTLD Program and issued a Resolution (#20)
- 64 requesting stakeholders "to develop a sustainable approach to providing support to
- 65 applicants requiring assistance in applying for and operating new gTLDs." See
- 66 resolution here: <u>http://www.icann.org/en/minutes/resolutions-12mar10-en.htm#20</u>.
- 67 In direct response to this Board Resolution, the GNSO Council proposed a Joint
- 68 SO/AC Working Group, composed by members of ICANN's Supporting
- 69 Organizations (SOs) and Advisory Committees (ACs), to look into applicant support
- 70 for new gTLDs. The Working Group, also known as the JAS WG or WG, was
- 71 formed in late April 2010.
- 72 After a snapshot of the initial recommendations was released for community review,
- 73 the proposals were reworked in the light on comments received. A second snapshot
- 74 was released to the ICANN board of directors and the chartering organizations
- 75 before the report was finalized.
- 76 This Final Report incorporates the feedback received from the public and other
- 77 consultations. In summary, the recommendations encompass the following:
- Cost reduction (evaluation and registry fee modifications);
- Sponsorship and fundraising (ICANN-sourced and external financial assistance);

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81 Non-cost considerations (technical or logistical support). ٠ 82 The specific recommendations are detailed in section 3 of this document. Section 4 83 contains a set of recommendations for follow-on activities, and section 5 contains a 84 set of frequently asked questions with answers about the recommendations. 85 This final report will be sent out in different languages for a 30 day public comment 86 and simultaneously being sent to the chartering organizations for review and approval. 87 88 1.1 **Objectives and Process**

89 1.1.1 Objectives

- 90 The objectives for this work were derived from the Nairobi ICANN Board Resolution
- 91 #20, as further detailed by the GNSO Council resolution to launch a joint SO/AC
- 92 Working Group (referred hereafter as WG), and by the WG itself in a proposed
- 93 Charter, subsequently addressed in Resolutions by the GNSO Council and the
- 94 ALAC.
- 95 The basic objective was to develop a sustainable approach to providing support to96 applicants requiring assistance in applying for and operating new gTLDs.

97 1.1.2 Process Background

- 98 Initially worked in two parallel Working Teams:
- 99 Working Team 1 (WT1) focusing on application fee aspects;
- Working Team 2 (WT2) addressing issues regarding which applicants would
 be entitled to special support and of what nature the support could be.
- 102 The WG consulted the Community and general public as follows:
- On June 14, posted a blog entitled *"Call for Input: Support for New gTLD*
- 104 Applicants" (http://blog.icann.org/2010/06/call-for-input-support-for-new-gtld-105 applicants/)

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106 107 108 109	 On June 16, posted its preliminary findings for Public Comment – "Joint SO/AC Working Group on New gTLD Applicant Support Snapshot" (<u>http://www.icann.org/en/public-comment/#wg-snapshot</u>). The document was available in 6 languages. The public forum closed on 23 August, 2010. 	
110 111 112	 On June 23, during the ICANN Brussels meeting held a public workshop <i>"Reducing Barriers to New gTLD Creation in Developing Regions"</i> (<u>http://brussels38.icann.org/node/12503</u>). 	
113 114 115 116	 Submitted a second snapshot of the recommendations to the ICANN board of Directors and the two chartering organizations, ALAC and GNSO on 18 September, 2010. 	
117 118 119	In addition to recommendations that should be taken by ICANN to enable applicants from emerging markets/nations to apply for new gTLD in the first round, the report contains recommendations on criteria and limitations on aid as well as	
120 121 122	recommendations for follow on activities. There is also a section on frequently asked questions regarding the recommendations.	
123 124	More background information regarding this WG, including Charter, relevant resolutions and public comment summary/analysis, can be found in Annexes A to C.	
125	1.2 Standards of agreement in the Working Group	
126	The WG worked under the guidelines defined in:	
127 128	http://gnso.icann.org/en/improvements/proposed-working-group-guidelines-05feb09- en.pdf.	
129 130	Under these guidelines, the following levels of support are identified.	
131	i. Unanimous or full consensus, when no one in the group speaks against	
132	the recommendation in its last readings	

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133	ii.	Rough or near consensus - a position where only a small minority
134		disagrees but most agree. This is sometimes referred to as consensus .
135	iii.	Strong support but significant opposition - a position where while most
136		of the group supports a recommendation, there are a significant number of
137		those who do not support it.
138	iv.	No consensus, also referred to as divergence - a position where there
139		isn't strong support for any particular position, but many different points of
140		view. Sometimes this is due to irreconcilable differences of opinion and
141		sometimes it is due to the fact that no one has a particularly strong or
142		convincing viewpoint, but the members of the group agree that it is worth
143		listing the issue in the report nonetheless.
144	۷.	Minority refers to a proposal where a small number of people support the
145		recommendation. This can happen in response to a <u>Consensus</u> , <u>Strong</u>
146		support but significant opposition, and <u>No Consensus</u> , or can happen
147		in cases where there is neither support nor opposition to suggestion made
148		by a small number of individuals.
149	In ca	ases of <u>Consensus</u> , <u>Strong support but significant opposition</u> , and <u>No</u>
150	<u>Con</u>	sensus, an effort is made to document that variance in viewpoint and to
151	pres	ent any Minority recommendations that may have been made.
152	Doc	umentation of Minority recommendation normally depends on text offered
153	by th	ne proponent.
4 - 4	10 D.	
154	1.3 Rec	ords and Archives
155	The emai	l archives can be found at <u>http://forum.icann.org/lists/gnso-irtp-b-jun09/</u>
156	The Wiki	can be found at https://st.icann.org/so-ac-new-gtld-wg/index.cgi
157		

158

159 **2 The Recommendations**

160 There is [Full Consensus, Consensus] in the WG to release the following

161 recommendations for approval by the chartering organizations.

162 2.1 Kinds of support that should be offered

- 163 The WG recommends a number of different kinds of support to be made available
- 164 for eligible applicants, which fall into the following categories:

165

- a. Cost Reduction Support;
- b. Sponsorship and other funding support;
- 168 c. Modifications to the Financial Continued Operation Instrument Obligation;
- 169 d. Logistical support;
- e. Technical support for applicants in operating or qualifying to operate a gTLD;
- 171 f. Exception to the rules requiring separation of the Registry and Registrar
- 172 function.

173 2.2 Cost Reductions

174	The WG recommends that the following fee reductions be made available to all
175	applicants who are determined as meeting the criteria established for support:
176	1. Full consensus: Waive the cost of Program Development (US\$26,000) for
177	applicants meeting the criteria for assistance. The US\$26,000 is not a part of
178	the implementation budget, but rather to reserve repayment to reserve of
179	previously budgeted funds. The current proposed program budget indicates
180	an expected Net profit of US\$184,600 for the new gTLD program. This profit
181	could fully or partially offset the loss of waiving the US\$26,000 program
182	development costs for several applicants. We expect relatively few applicants
183	(relative to the total number of new gTLD applicants) to meet the criteria for
184	assistance, so the financial burden of waiving these fees should be
185	reasonable.

Comment [SBT1]: I ma not sure that it is relevant in comparaison to the point N° 2.3.1 a). It is a very small amont of money ;)

AD: I would think that every thousand of dollars would be significant. to some applicants

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186 2. Full consensus: Staggered Fees. Instead of paying the entire fee upon 187 acceptance of the applications, applicants meeting the criteria established for 188 support could pay the fees incrementally (perhaps following the refund 189 schedule in reverse). Allowing an applicant to have a staggered fee payment 190 schedule gives the applicant more time to raise money, and investors will be 191 more likely to back an application that passes the initial evaluation. Staggered 192 fees enable an applicant to compete for strings that might otherwise have 193 gone to the first and/or only group with enough money to apply. If the 194 applicant does not proceed through the entire process, they are not "costing" 195 ICANN the full projected amount, therefore cost recovery remains intact. 196 3. Full consensus: Auction Proceeds. Qualified applicants receive a partial 197 refund from any auction proceeds-for which they can repay any loans or 198 invest into their registry, and/or the auction proceeds could be used to refill the disadvantaged applicant's foundation fund for subsequent rounds. 199 200 4. Full consensus: Lower the Registry fixed fees due to ICANN. In lieu of 201 the Registry-Level fixed fee of US\$25,000 per calendar year, only charge the 202 Registry-Level Transaction Fee per initial or renewal domain name 203 registration to a fee comparable to a minimum used for other gTLDs. An 204 annual fee of US\$25,000 to ICANN is a barrier to sustainability for an 205 applicant representing a small community. If a minimum is absolutely 206 required, then lower this fee to 30% for qualified applicants. 207 5. Full consensus: Reconsider the Risk/Contingency cost per applicant 208 (US\$60,000). The Working Group questions if ICANN really expects a total of 209 US\$30,000,000 (US\$60,000 x 500 applications) in unknown costs to surface. 210 This fee should be eliminated for applicants that meet the criteria established 211 by the WG. If elimination is not possible, then it should be drastically reduced. 212 6. There was a **Consensus** view that in light of complexity of the calculation that established the basis for the USD\$100,000 base cost, it was too difficult 213 214 to determine what, if any of the fee should be eliminated for applicants

Comment [DK2]: Should we not mention what the Risk/Contingency cost should be if it is not eliminated completely?

Ad: suggestion? What do others think?

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215	meeting the requirements for support. It was therefore suggested that this	
216	should be subject to further investigation before any recommendations were	
217	made on this issue.	
218	6. There was a Consensus view that the Fixed/Variable cost of US\$100,000,	
219	based on a total cost of a previous round of applications, might not be	
220	relevant to the new gTLD applicants and should be reduced for applicants	
221	that meet the criteria established by the WG. On the other hand, in light of	
222	complexity of the calculation that established the basis for the USD\$100,000	
223	cost, it might be too difficult to determine what, if any, of the fees should be	
224	eliminated or reduced for applicants meeting the requirements for support.	
225	Therefore, further investigation should be made.	Comment [U3]: Replace by new text proposed by Evan
226	6. There is a Consensus that the \$100,000 base cost be reviewed in order to	Formatted: Underline
227	determine if any reductions could be made available to suitable applicantgs in	
228	need	
229	2.2.1 Support for build-out in underserved languages and scripts	
230	Subject to the requirements for receiving support from the program, the Working	
231	Group had Consensus that price reductions should be implemented to encourage	
232	the build out of IDNs in small or underserved languages, with the exact amount and	
233	timing of the support to be determined. One way this might be accomplished is	
234	through bundling of applications:	
235		
236	a) There was Consensus for requiring that each application requesting such	
237	support have explicit endorsement from within the language community to be	
238	served. This support must come from organizations, NGOs and/or local	
239	companies from within the language/script community. The lead applicant	
240	would not, necessarily, need to be from the community to be served	
241	assuming other conditions for support were met.	
242		

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243	b) There was a Minority View that applicants who may not meet the need
244	requirement for support but who have explicit endorsement from within the
245	language community to be served should also be able to receive some form
246	of support, for example bundling discounts, in order to offer these services to
247	the underserved language/script community. This community endorsement
248	must come from organizations, NGOs and/or local companies from within the
249	language/script community
250	
251	There was Full consensus that this form of support should encourage the
252	advancement of the language community while also encouraging competition to the
253	greatest extent possible.
254	2.3 Sponsorship/ Fundraising
255	The WG discussed extensively the possibility of financial assistance for applicants.
256	This was seen as coming from two types of sources:
257	 Funds distributed by an ICANN originated fund
258	Funds distributed by external funding agencies
259	2.3.1 Distributed by an ICANN originated fund
260	It was uncertain what sort of funding might be arranged through ICANN,
261	especially for this first round, though there was Consensus in the group
262	recommending that a fundraising effort be established. For any funding provided
263	through ICANN by a benefactor that does not wish to administer that funding
264	itself, these funds would be allocated by a specially dedicated committee, only to
265	those who meet the conditions established for support. Additionally, if there was
266	not enough funding to distribute to all applicants for financial support, that funding
267	would be distributed with a priority given to linguistic community applicants
268	applying for IDN strings. There was Full Consensus for creating a development
269	fund directed at new gTLD applicants who are determined as meeting the criteria
270	established for support.

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271	a) There was Consensus that ICANN establish a support Program
272	Development function with an initial goal of securing a targeted
273	commitment originally set at US\$10,000,000 for an ICANN based
274	development fund. There was No Consensus on the form such a
275	function should take. Some members of the group felt that the
276	fundraising and grant administration work should be done outside of
277	ICANN itself in an affiliated philanthropic organization.
278	Why we call it "Program Development" function. To avoid confusion with the new
279	gTLD program development, I propose to change the name in "Program support"
280	function or any other name
281	
282	b) There was Full Consensus on the fact that any monies raised for a
283	development fund would need to be maintained in accounts that should
284	be separated from any ICANN general funds, and should be treated in a
285	similar way to any monies that are to be collected in auctions; i.e. that
286	they should be administered by a foundation or other entity separated
287	from ICANN designated for philanthropic distribution.
288	c) There was Consensus for a proposal recommending that registrars put
289	in place the means for existing registrants to make voluntary
290	contributions to the development program through registrar-to-registry
291	contribution pass-through, and to find ways of enabling non-registrant
292	small donors to contribute to the development program. Concurrent with
293	the execution of the development message to the donor communities,
294	that the development message should also be delivered to the
295	registrant, and non-registrant user communities through internal and
296	external media.
297	 There was a <u>Minority</u> concern about the degree to which Registrars
298	would be open to this suggestion and the manner of its
299	implementation.
300	

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301 2.3.2 Distributed by external funding agencies

302 Full consensus for the view that external funding agencies would make grants 303 according to their own requirements and goals. ICANN would only provide those 304 agencies with applicant information for those who met the criteria established for 305 support.

306 2.4 Modifications to the Financial Continued Operation Instrument Obligation

- 307 While registrant protection is critical and critical registry functions must be sustained
- 308 for an extended period of time in the event of registry failure, the WG considered the
- 309 financial Continued Operation Instrument obligation as document in Application
- 310 Guidebook V4 AGv4 to be a great barrier for applicants that meet the criteria
- 311 established by the WG. There was Consensus for a recommendation that the
- 312 continuity period for the financial instrument be reduced to 6 - 12 months.

313 2.5 Logistical Support

326

314 The process set in the Applicant Guidebook may be difficult for applicants from 315 emerging markets/nations to meet. The following kinds of logistical support are 316 identified by the WG for those applicants that meet the criteria established for 317 support:

- a) Full Consensus: Translation of relevant documents. This was a major 318 319 concern noted by non-English speaking group members, who noted the 320 extra time and effort needed to work in English;
- 321 b) Full Consensus: Logistical and technical help with the application 322 process. This includes legal and filing support, which is expensive and in 323 short supply in most emerging markets/nations;
- 324 c) Full Consensus: Awareness/outreach efforts. This includes efforts to 325 make sure more people in underserved markets are aware of the gTLD process and what they can do to participate in the gTLD process.

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327	2.6 Technic	al support for applicants in operating or qualifying to operate a
328	gTLD	
329	Certain of the	requirements set in the AG may be difficult for applicants from
330	emerging mar	kets/nations to meet. The following kinds of technical support are
331	identified by th	ne WG for those applicants that meet the criteria established for
332	support:	
333	a) Infrastr	ucture – Full Consensus for providing support for IPv6 compatible
334	solution	ns, e.g. hardware and networks as needed;
335	b) Educat	ion/consulting –e.g. to help with DNSSEC implementation; Full
336	<u>Conse</u>	nsus
337	c) Technie	cal waivers or "step ups" – allowing applicants to build their capabilities
338	rather t	han needing to demonstrate full capacity before applying (as
339	approp	riate); <u>Full Consensus</u>
340	d) There v	vere several recommendation that involve lower cost and/or shared
341	back ei	nd registry services:
342		
343	i.	There has been discussion within the group that in the case of
344		shared risk pools ¹ of new gTLDs working with the same back-end
345		registry service providers, it would be possible to lower the costs
346		facing the new registry. It is a Consensus recommendation that
347		there be an effort to encourage and enable those applicants that
348		meet the criteria established for support to participate in such shared
349		risk pools.
350	ji.	It is a Consensus recommendation that in the case of such shared
351		risk pools, certain required costs such as the financial Continued
352	Ŧ	Operations Instrument be lowered or eliminated entirely based on the

¹ [A shared risk pool refers to a group of applicants who meet the criteria established for assistance who work cooperatively with each other in establishing their registries. the idea includes that notion that both costs and risks would be lower in such an arrangement.]

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353	ability of such a shared pool to absorb the risk with minimal
354	incremental costs.
355	iii. There was Consensus that applicants who meet the conditions for
356	support should be encouraged to form such shared risk pools
357	2.7 Exception to the rules requiring separation of the Registry and Registrar
358	function
359	There was Consensus that in cases where market power is not an issue, applicants
360	who met the requirements for support would be granted a special exemption from
361	the requirement for registry-registrar separation. This special exemption could be
362	reviewed after 5 years. During the period of the exemption, the ICANN compliance
363	group would, at its discretion, review to insure that the exemption was not being
364	abused.
365	
366	This recommendation takes into account the advice given by the GAC to the ICANN
367	Board on 23 September 2010.

368

... the ability of registrars with valuable technical, commercial and relevant local expertise and experience to enter the domain names market could likely lead to benefits in terms of enhancing competition and promoting innovation.

An important additional benefit which the GAC expects would flow from such an exemption would be that community-based TLD applicants would be able to cast their net more widely in securing partners with the necessary expertise and experience in the local market to undertake what would be relatively small scale registry functions.

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370 371	2.8	Applicants Entitled To Receive Support	Comment [DK4]: Do we need to include that though the applications can be made by the applicant's agents. For the sake of support, the applicants themselves as legal entity should be considered?
372		Note: The definition of financial need and the method for determining the	AD: even if there are agents, i think the
373		financial need of an application has not been established by the WG and	applicant is still the entity we care about.
374		is proposed as a work item in the next steps section (section 33) of this	
375		document. Progress on this work item depends upon support from the	
376		chartering organizations for the recommendations made in this report and	
377		the addition of experts on establishing financial need to the group.	
378			
379	Key	to making a support program work is the choice of initial support recipients. With	
380	this	in mind it is agreed that the initial focus should be on finding a relatively limited	
381	iden	tifiable set of potential applicants that would be non-controversial to support.	
382	The	main criterion for eligibility should be need. An applicant would not be selected	
383	for s	support unless the need criterion is met. Full Consensus	
384	Fror	n the support applicants who meet the need criterion, the WG recommends that	
385	the	following categories of applicant receive support (not in priority order);	
386		a)•Community based applications such as cultural, linguistic and ethnic.	 Formatted: Bulleted + Level: 1 + Aligned at: 0.63" + Indent at: 0.88"
387		These potential applicants have the benefits of being relatively well	
388		defined as groups. Facilitating community on the web is one of ICANN's	
389		core values; <u>Full Consensus</u>	
390		b)•Non-governmental Organizations (NGOs), civil society and not-for-profit	
391		organizations; Full Consensus	
392		e) •Applicants located in emerging markets/developing countries; Full	
393		Consensus	
394		d)● Applications in languages whose presence on the web is limited; Full	
395		<u>Consensus</u>	

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396	e)•Local entrepreneurs, who otherwise meet other criteria in this section, in	
397	those markets where market constraints make normal business	
398	operations more difficult-would qualify for aid. Strong Support but	
399	significant opposition	
400	We are listing here the categories eligible for support (said in the line before a))	
401	2.9 Applicants NOT Entitled To Receive Support	
402	Not recommended for support, even if they can demonstrate financial need, are the	
403	following types of application:	
404	a) Consensus -in the group that should a "Brand TLD" category be defined	
405	by a fututre applicant process, such "Brand TLDs" should be excluded	
406	from support as they-Brand gTLDs should not be included among those	
407	entitled to receive support as they should be self-supporting companies	
408	and thus should n ot be c ligible for need based support. Nevertheless, an	
409	exception could be made for those local applicants from countries where	
410	market constraints make normal business operations more difficult;	
411	 There was a <u>Minority</u> view that an exception could be made for those 	
412	applicants from countries where market constraints make normal	
413	business operations more difficult and who are proposing a name in an	
414	IDN script not currently supported;	
415	Consistent with 2.8.e	Comment [SBT5]: I don't support in general the idea of Brand TLDs I think it is a wrong way
416	b) <u>Full Consensus</u> for the excluding applicants for Geographic names;	to go. I addition here, if it is decided to support project
417	c) Full Consensus for excluding purely Governmental or para-statal	from entrepreneurs (for profit organizations) I hope it will be for real community projects
418	applicants (though applicants with some limited Government support	because there is no other way to do them.
419	might be eligible for exception);	
420	d) Full Consensus for excluding applicants whose business model does not	
421	demonstrate sustainability.	
422	There was Full Consensus that guidelines and safeguards must be established to	
423	prevent any abuse of the support program (often called gaming).	

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424 2.10 Proposed Constraints on Aid 425 The WG also agreed on a series of "principles" that are recommended to guide the 426 community as the support process is finalized, namely: 427 a) Self-Financing responsibility: The WG reached Consensus on the need 428 for self-financing responsibility on the part of any successful applicant for 429 financial assistance. No more that 50% of the reduced fee may be 430 provided by an ICANN organized development program. This is not meant to limit the manner in which fundraising for the other 50% is done 431 432 by the applicant. 433 There was a Minority view that the level should not be fixed at any 434 specific percentage. 435 b) Sunset period - Full Consensus: Support should have an agreed cut-436 off/sunset point, perhaps 5 years, after which no further support would be 437 offered. This was recommended as another measure to promote 438 sustainability and as a way to help limited resources reach more 439 applicants. 440 c) Transparency - Consensus: Support requests and levels of grant should 441 be made public to encourage transparency. 442 · There was a Minority view that in certain cases the protection of 443 business plans might he harmed by too much transparency. 444 d) Limited Government support - strong support but significant 445 opposition: The receipt of limited support from government(s) should not disqualify applicants from receiving gTLD support. However, the process 446 447 is not designed to subsidize government-led initiatives. There was Strong support but significant opposition on limiting 448 ٠ 449 this exception to Community applicants 450 e) Repayment in success cases - Full consensus: In those cases where 451 supported gTLDs make revenue significantly above and beyond the level 452 of support received through this process, recipients would agree to re-

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453 pay/rebate application subsidies into a revolving fund to support future454 applications.

455

456 2.11 Relationship to New gTLD Applicant Guidebook

Full Consensus: The WG believes that these recommendations should not affect 457 458 the schedule of the New gTLD Applicant Guidebook, currently in its 4th version. Rather it is a separate program that needs to be established in parallel with the 459 460 completion of the Application Guideb-Book. The Working Group recommends that 461 once the recommendations in this report are endorsed by the chartering 462 organizations and the Board, that text be added to the Application Guidebook 463 indicating that a support program will be announced before the start of the round and 464 that the conditions of that program will be defined separately in an annex to the DAG 465 To have the same weight of the DAG

466 3 Next Steps

467 Several work items are proposed as part of the set of recommendations made. Due 468 to the time constraints, and in the interest in getting GNSO Council, ALAC and 469 Board's endorsement for the basic recommendations, the following work items are 470 proposed for further discussion by the current Join SO/AC new gTLD Applicant 471 Support WG or another group. Most of these items require both policy and 472 implementation input and it is recommended that a joint team of Staff and SO/AC 473 members be created. There appeared to be Full Consensus on the following list of 474 recommendations, but, as the issue is really one for the chartering organizations, the 475 issues were not discussed in any great depth.

- 476 I don't understand the meaning of this phrase in green
- 477 a) Establish the criteria for financial need and a method of demonstrating that
 478 need. The established tasks of this WG in its charter included establishing
 479 criteria for support. Financial need was established as the primary criterion

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480		for support. The group was not convinced that the charter included the
481		more detailed task of defining financial need nor how this would be
482		established by an applicant. The group was convinced, however, that as
483		currently constituted it did not have the necessary expertise to make a
484		specific recommendation in this area, especially given the comparative
485		economic conditions and the cross-cultural aspects of this requirement. If
486		the chartering organizations and the Board endorse the recommendations
487		in this report, the WG requests that text be added to the next revision of
488		the Application Guidebook that states that a separate aid program,
489		including a fee reduction plan, will be initiated before the round opens, and
490		that the conditions of this program will be defined separately. The planning
491		work for this next effort is beginning as this milestone report is being
492		submitted and the Working Group requests that its charter be extended to
493		specifically include this task.
494	b)	Definition of mechanisms, e.g. a review committee be established
495		operating under the set of guidelines established in this report and those
496		defined in the task (a) above, for determining whether an application for
497		special consideration is to be granted and what sort of help should be
498		offered;
499	c)	Establishing relationships with any donor(s) who may be able to help in
500		first round with funding;
501	d)	Establishing a framework for managing any auction income beyond costs
502	,	for future rounds and ongoing assistance;
503	e)	Methods for coordinating the assistance, and discussions on the extent of
504		such coordination, to be given by Backend Registry Service Providers;
505		e.g. brokering the relationships, reviewing the operational quality of the
506		relationship.
507	f)	Discuss and establish methods for coordinating any assistance
508		volunteered by providers (consultants, translators, technicians, etc.);

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509	match services to qualified applicants; broker these relationships and	
510	review the operational quality of the relationship.	
511	g) Establish methods for coordinating cooperation among qualified	
512	applicants, and assistance volunteered by third parties.	
513	h) Begin the work of fundraising and establishing links to possible donor	
514	agencies.	
515	i) Review the basis of the US\$100,000 application base fee to determine its	
516	full origin and to determine what percentage of that fee could be waived	
517	for applicants.	
518		
519	The Working Group also wishes to acknowledge and appreciate the Board's	
520	Trondheim resolution 2.2 that appears to support the working group's	
521	recommendations for coordinating providers and recipients, and increased	
522	awareness and outreach efforts to needy applicants. However we feel that with	
523	further work, as recommended above, more of the support mechanisms should be	
524	approved for implementation. The Working Group also indicates its willingness to	
525	keep working on these additional work items, though with the comment that	
526	additional outreach for members and/or advisors with specific expertise will need to	
527	be done once the re-chartering is completed.	
528		
529	4 Frequently asked questions	
530	During the process of developing these recommendations, various questions have	
531	been asked by the ICANN volunteer community, the ICANN staff and the ICANN	

532 Board of directors. This section explores some of these frequently asked questions:

533

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534 **4.1** Question: Why can't these applicants just wait until the next round

535 4.1.1 Answer:

There are several reasons the group believes that it is critical that support be given
to applicants with a financial need for assistance in the first round:

- Board resolution 2010.03.12.46-47 was quite clear on the need to ensure that
 the current New gTLD Program should be inclusive. Much of the ICANN
 community took hope from this decision and not to deliver on this first round
 would disappoint the global community greatly.
- 543
 544 With every round, the competitive disadvantage for the new gTLDs increases.
 545 For ICANN to cause further disadvantage to those who already are at a
 546 disadvantage due to its pricing considerations could be seen as an abrogation
 547 of its responsibly to serve the global public interest and foster competition for
 548 all.
- The built-up demand for new gTLDs, especially IDN gTLD, is so great that
 there is an expectation for many applications. There is a concern that without
 some sort of assistance program, all of the most obvious names, including
 IDNs, will be grabbed by wealthy investors, leaving little opportunity, especially
 in developing regions, for local community institutions and developing country
 entrepreneurs.
- 557 While there is every plan for a second round, and most of us believe that such a round will occur, its timetable is at best uncertain. The round of 2001 was 558 559 supposed to be followed by new rounds, and though it now appears that it will 560 be, it took a decade for that to happen. Since it is impossible to give guarantees 561 of when there might be a future round, making those who cannot afford the 562 current elevated ICANN prices wait for an uncertain future is not seen as 563 equitable treatment. 564
- 565 New gTLD Policy Implementation Guideline N:

ICANN may put in place a fee reduction scheme for gTLD applicants from economies classified by the UN as least developed.

566

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567	4.2 Question: Running a registry is an expensive proposition, if an applicant	
568	needs financial assistance for the application process how are we to	
569	believe they can fund a registry?	
570	4.2.1 Answer:	
571		
572	The actual expense of running a registry depends on the capital and operating	
573	expenses with a specific economy As the local operating expense for a applicants	
574	location decreases, the relative burden ICANN's initial applications cost increases,	
575	sometimes to the point of becoming an undue burden for those potential registries	
576 577	from developing economies who would be able to run the Registry based on local financial requirements.	
577 570	inanciai requirements.	r
578 570	There are also various possible ways in which prospective registries can share costs	
579 590		ļ
580	and cost burden. In these cases the relative cost burden of ICANN fees would also	
581	become an undue burden preventing someone from getting the permission to do	
582	something, which in their environment and with their arrangements would be	
583	affordable.	
584	4.3 Question: The first round gTLD program is supposed to be self funding.	
585	If these price reductions are granted to applicants with financial need,	
586	what happens to the goal of a self funded program?	
587	4.3.1 Answer:	
588		
589	The GNSO Implementation guideline was that the overall program be self-funding.	
590	The guideline specifically reads:	
591		
	Application fees will be designed to ensure that adequate resources exist to cover the total cost to administer the new gTLD process.	
	Application fees may differ for applicants.	

Comment [SBT6]: Even reading 4 times, I am not sure of the meaning. Can we put it in more simple words. Sorry

AD: does the rewrite help any?

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592

593	As discussed in the recommendations, certain of the fees are inappropriate for
594	applicants who meet the requirements of the program. The guideline allows for
595	differentiated fee structure as long as the total resources cover the entire cost of the
596	program.

4.4 Question: The solution is supposed to be sustainable, in what respect is 597 598 this solution sustainable?

599 4.4.1 Answer:

600

601	The recommendations in this program are meant to support the sustainability of
602	costs for those who meet the requirements of the program. Reduced fees enable a
603	prospective registry to enter the market and reduce the initial debt that would need
604	to be met. In those cases of community gTLDs where a community is either
605	contributing to the expenses or is intended to reap benefit after the TLD has been
606	established, lower costs contribute not only to sustaining the operation of the gTLD

- 607 but also lower risk for the community.
- 608 4.5 Question: How was the figure of US\$10,000,000 arrived at in section 2.3.1 609 a? Was this figure just pulled out of a hat?
- 610 4.5.1 Answer:

If by 'pulled out of hat' one means a goal and an approximation, then yes. But if one 611 612 mean, was it a wild guess with no thought given, then no.

- 613
- 614 In thinking about such a goal, several things need to be taken into account, e.g.:
- 615 Assuming that no cost reductions are made for applicants who met 616 the conditions for support, then many applicants who meet the 617 conditions of the program would need up to half of the US\$186,000 or US\$93,000. Assuming 10 applicants qualify for grant support, i.e. 618

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619	5% of the expected 200 applicants, this would amount to needing	
620	approximately US\$1,000,000 in the fund. If 5% of 500 applicants,	
621	i.e. 25 applicants, need financial support it would be approximately	
622	US\$2,500,000. If the ratio of those needing aid is higher than 5% of	
623	the applicants, the figure goes up.	
624	 Translation of all materials into the 6 UN languages and assisting 	
625	with applications working in the languages, would occupy 6 full time	
626	equivalent skilled translators for approximately a year. Taking a	
627	low estimation of the cost of such a skilled translator at \$100,000	
628	USD/yr with the assumption of 100% overhead cost, the cost for	
629	translation assistance becomes approximately \$1,200,000 USD/yr.	
630	 Assuming 1 person to administer the program and 1 person to 	
631	coordinate the work, and assuming they get the same average	
632	salary of \$100,000 USD/yr at 100% overhead, another \$400,000	
633	USD/yr is added to this approximate budget.	
634	At this point we are already have an estimate of between \$2,600,00 USD/yr	
635	and \$4,100,00 USD/yr . This is before budgeting the requirements for	
636	providing for the following:	
637	 Helping to create a possible financial guarantees for thos who 	
638	have difficulty with the Financial Continued Operation bond, if that	
639	requirements is not lessened for those for whom this might be a	Comment [SBT7]: reduiced?
640	barrier to entry;	
641	 Contracting various forms of technical assistance; 	
642	Cost of educational outreach;	
643	 Costs for other forms of logistical assistance; 	
644	 Travel expenses both for those providing aid and for those who 	
645	qualify for the support program.	
646	Given these assumptions, and returning to the idea that this was a goal for a	
647	program that is meant to help those from development regions as well as	

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648 649 650 651 652	others who meet the defined requirements for support, a multiplier of 2-4 on the basic \$2.6 to \$4.1 Million figure for financial aid, translation and administration, the figured on \$10,000,000 USD as a fundraising goal for such a program is, while an estimation, a rounded figure of the proper order of magnitude.
653 654	
654 655	

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656 **5** Annex A – JAS WG Charter

657 Chartered objectives for the Working Group (as adopted by the GNSO Council658 and ALAC)

659

Preamble: The Joint SO/AC Working Group on New gTLD Applicant Support shall
 evaluate and propose recommendations regarding specific support to new gTLD
 applicants in justified cases. The working group expects to identify suitable criteria
 for provision of such support, to identify suitable support forms and to identify

- 664 potential providers of such support. However, there is no presumption that the
- outcome will imply any particular governing structure. Accordingly, if the
- recommendations indicate that the preferred solutions are of a voluntary nature, the
- criteria and other provisions arrived at in line with the objectives below will solely
- serve as advice to the parties concerned. The objectives are not listed in any priority
- order. An overall consideration is that the outcomes of the WG should not lead to
- 670 delays of the New gTLD process.
- 671 Objective 1: To identify suitable criteria that new gTLD applicants must fulfill to
- 672 qualify for dedicated support. The criteria may be different for different types of
- 673 support identified in line with Objective 2 and 3 below.
- 674 **Objective 2**: To identify how the application fee can be reduced and/or subsidized
- 675 to accommodate applicants that fulfill appropriate criteria to qualify for this benefit, in
- 676 keeping with the principle of full cost recovery of the application process costs.
- 677 **Objective 3**: To identify what kinds of support (e.g. technical assistance,
- 678 organizational assistance, financial assistance, fee reduction) and support timelines
- 679 (e.g. support for the application period only, continuous support) are appropriate for
- 680 new gTLD applicants fulfilling identified criteria.
- 681 **Objective 4**: To identify potential providers of the identified kinds of support as well
- 682 as appropriate mechanisms to enable support provisioning.

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683 **Objective 5**: To identify conditions and mechanisms required to minimize the risk 684 of inappropriate access to support. Agreed within WG, pending GNSO Council and 685 ALAC adoption.

686

687 Operating procedures for the Working Group

- 688 The Working Group will operate according to the interim working group guidelines
- 689 set out in the <u>Draft Working guidelines of 5 Feb 2010</u>.
- 690
- 691 Milestones
- 692

92	
Dates	Tasks/Goals
29 April	First conference call. Preparations for Chairs election, Charter drafting,
	work planning
10 May	Adoption of WG Charter by participating SOs and ACs
5 May - 9 June	Weekly conference calls. Drafting of Recommendation by WT1 and
	WT2.
16 June – 21 June	Posting of "snapshot" on WG's plans & progress for public comment in
	English
23 June – 23 August	Posting of "snapshot" on WG's plans & progress for public comment in
	Spanish, French, Chinese, Arabic and Russian
21-25 June	Community discussions during ICANN Brussels Meeting – Session
~~~	"Reducing Barriers to New gTLD Creation in Developing Regions"
	http://brussels38.icann.org/node/12503
10 July -	Weekly conference calls resumed, development of final
September	recommendation based on public comments received
September	Final recommendation posted for Board and Community consideration

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## 6 Annex B – Relevant Resolutions

### 1. ICANN Board Resolution #20 - Nairobi ICANN Meeting

See: http://www.icann.org/en/minutes/resolutions-12mar10-en.htm#20

20. Support for Applicants Requesting New gTLD Applicants

Whereas, the launch of the New gTLD Program will bring fundamental change to the marketplace, including competition and innovation;

Whereas, the evolution of relationships and restrictions on relationships between registries and registrars have been a center of discussion and analysis;

Whereas, the introduction of new gTLDs will bring change and opportunity for innovation, new services and benefits for users and registrants;

Whereas, ICANN aims to ensure that the New gTLD Program is inclusive, along the lines of the organization's strategic objectives;

Whereas, ICANN has a requirement to recover the costs of new gTLD applications and on-going services to new gTLDs; and

Whereas numerous stakeholders have, on various occasions, expressed concern about the cost of applying for new gTLDs, and suggested that these costs might hinder applicants requiring assistance, especially those from developing countries. <u>Resolved</u> (2010.03.12.46), the Board recognizes the importance of an inclusive New gTLD Program.

<u>Resolved</u> (2010.03.12.47), the Board requests stakeholders to work through their SOs and ACs, and form a Working Group to develop a sustainable approach to providing support to applicants requiring assistance in applying for and operating new gTLDs.

## 2. GNSO Resolution to launch a Joint SO/AC WG

See: http://gnso.icann.org/resolutions/#201004

20100401-1 Motion to create a Joint SO/AC Working Group on New gTLD Applicant

## Support

Whereas, ICANN aims to ensure that the New gTLD Program is inclusive, along the lines of the organization's strategic objectives;

Whereas, numerous stakeholders have, on various occasions, expressed concern about the cost of applying and about the material requirements for new gTLDs, and suggested that these costs and material conditions might hinder applicants requiring assistance, especially those from developing regions, from cultural/linguistic groups and from non-profit groups such as philanthropies,

Whereas, on 13 March 2010, the ICANN Board adopted Resolution 20 (http://www.icann.org/en/minutes/resolutions-12mar10-en.htm#20) requesting that stakeholders work with their respective ACs and SOs to form a working group to provide a sustainable approach to providing support to applicants requiring

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assistance in applying for and operating new gTLDS;

Whereas, the GNSO Council desires to form a joint working group with other interested Supporting Organizations (SO's) and Advisory Committee (AC's) to fulfill this Board request, and to develop a sustainable approach to providing support to such new GTLD applicants, keeping in mind the GNSO Implementation guideline to recover the cost of new gTLD applications and on-going services to new gTLDs. NOW THEREFORE, BE IT:

<u>Resolved</u>, that the GNSO Council supports the formation of a joint SO/AC working group to respond to the Board's request by developing a sustainable approach to providing support to new gTLD applicants requiring assistance in applying for and operating new gTLDS, keeping in mind the GNSO Implementation guideline to recover the cost of new gTLD applications and on-going services to new gTLDs, and the goal of not creating further delays to the new gTLD process;

<u>Resolved</u> further, that Rafik Dammak shall serve as the GNSO Council Liaison for this joint SO/AC working group;

Resolved further, that the GNSO Council Chair shall within 48 hours of this motion inform the Chairs of other SO's and the AC's of this action and encourage their participation;

<u>Resolved</u> further, that ICANN Staff shall within seven calendar days of this motion identify and assign applicable Staff support for this working group and arrange for support tools such as a mailing list, website and other tools as needed;

Resolved further, that the staff support assigned to this working group shall within 48 hours after the support tools are arranged distribute an invitation for working group participants as widely as possible within the SO/AC community;

<u>Resolved</u> further, that the New gTLD Applicant Support WG shall initiate its activities within 28 days after the approval of this motion. Until such time as the WG can select a chair and that chair can be confirmed by the participating SO's and AC's, the GNSO Council Liaison shall act as interim co-chair with the liaison(s) from other SO's and AC's;

<u>Resolved</u> further, that the New gTLD Applicant Support WG shall as its first action items: i) elect a chair or co-chairs; ii) establish meeting times as needed; and iii) develop and propose a charter describing its tasks and schedule of deliverables for approval by the participating SO's and AC's.

<u>Resolved</u> further, that the New gTLD Applicant Support WG shall deliver its initial recommendation for community comment in time for discussion at the Brussels ICANN meeting.

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## 7 Annex C - List of Addenda in Companion Document

- 1. Working Group Members, Affiliations, Statements of Interest (SOI) and Attendance
- 2. Text of first snapshot released on 16 June 2010
- 3. Transcript Brussels Meeting Workshop Session
- 4. Public Comment Summary and Analysis
- 5. Cover letter and text of second snapshot taken on 18 September 2010

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- 6. Record on discussion on bundling removed from final report.
- 7. Response to any comments received on second snapshot

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